



**LOS ANGELES COUNTY DEPARTMENT OF
CHILDREN AND FAMILY SERVICES**

MULTI-AGENCY SERVICES DIVISION

**WRAPAROUND
2007 ANNUAL REPORT**

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TABLE OF CONTENTS

	<u>Page</u>
Table of Contents	i
A Message from the Wraparound Team	iii
Introduction	1
Overview	1
Demographic Information	
Gender.....	4
Ethnicity.....	4
Average Age.....	4
Referring Department.....	5
Federal/Non Federal.....	5
Primary Diagnosis.....	6
Average Length of Stay.....	6
Outcome Measures	6
CAFAS	10
Youth Services Survey	10
Placement Information for Graduated/Discharged Clients	
Graduated Clients.....	12
Discharged Clients.....	13
Funding	14
Multi-Agency County Pool (MCP)	15
Analysis of Monthly Costs vs. Reimbursements	15
Flexible Fund Expenditures	17
DCFS Research Efforts	
Analysis of RCL 12+ Youth With & Without Wrap Services.....	18
Success Stories	20

	<u>Page</u>
Appendix A	
Youth Services Survey.....	22
Appendix B	
Youth Services Survey for Families.....	23
Appendix C	
Historical Graduation & Disenrollment Data (2001-2007).....	24
Appendix D	
Wraparound Case Rate Calculation of Payment.....	29
Appendix E	
Self-Reported Financial Data.....	30
Appendix F	
Flexible Funding.....	31
Appendix G	
Placement Status: Wraparound vs. Non-Wraparound Youth...	32
Appendix H	
Wraparound Trends: FY 2004 – FY 2007.....	34
Appendix I	
Wraparound & Group Home Enrollment (2003 – 2007).....	36

A MESSAGE FROM THE WRAPAROUND TEAM

We are pleased to present the 2007 Los Angeles County Wraparound Annual Report, highlighting the achievements and outcomes of Wraparound. This year has been our busiest and most significant year to date in terms of both volume of enrollees and outcomes: We reached more than 1,000 actively enrolled children, expanded the number of actual Wraparound sites to 50 (each provider agency had the option to contract for more than one Service Planning Area), completed over 1,900 Plan of Care (POC) reviews, implemented the Multi-Agency County Pool (MCP) request process, developed several workgroups to handle various "Wrap issues" and completed several administrative and Board reports (all of which are summarized in this report).

This year we also started the collection process for the performance based outcomes identified in the Wraparound contract. As you will see on pages 6 - 9, the providers as a whole exceeded every one of the performance measures for safety, permanency and well-being. The results for the permanency measure were particularly impressive. During this last year, 89% of the children remained with their family six months after graduating Wraparound (the performance measure was 75%). We believe this measure reflects the tremendous work, dedication and skill of our Wraparound providers, Interagency Screening Committee (ISC) teams and families. It is also consistent with the outcomes achieved in the study completed in 2005 comparing two groups of 52 children. This year we followed those same two groups, which now span two and a half years after graduation and looked at their status and the difference between the two groups for placements and placement costs. As you will see on pages 18 and 19, the difference is remarkable.

Although many of the individual data reports show progress, we are also seeing some demographic and administrative trends that are concerning. Specifically, the CAFAS scores at intake, 6-months and 12-months are the highest we have ever seen (page 10), the numbers of children and family members enrolled with an identified substance abuse problem continues to grow, and family satisfaction on the YSS-F for participation is at its lowest level (pages 10 and 11). Administratively, we continue to struggle with low numbers of referrals of children in RCL 12 and above placements (page 36) and the high number of disenrollments (page 14).

Although a number of challenges remain, we are very pleased with the progress of Wraparound in Los Angeles County and its' positive impact on our dependence upon out-of-home placements (please see Appendix I). All of the above accomplishments would have never been possible without the strong support of the three referring Departments (Children and Family Services, Probation and Mental Health) and the ongoing support of the Los Angeles County Board of Supervisors, the Commission and the State. We would also like to acknowledge the Herculean efforts of our Interagency Screening Committee (ISC) teams and the Wraparound providers. Their dedication and willingness to do "whatever it takes" is evident in the outcomes.

LOS ANGELES COUNTY DEPARTMENT OF CHILDREN AND FAMILY SERVICES WRAPAROUND 2007 ANNUAL REPORT

Introduction

This report examines Los Angeles County's implementation of the Wraparound approach and how it has improved the delivery and effectiveness of services throughout Los Angeles County for FY 2006-2007. It includes statistical analysis of Wraparound services for the 2006-2007 fiscal year based on Year End Reports from the thirty-four (34) current Los Angeles County provider agencies, as well as Child Welfare Services/Case Management System (CWS/CMS) data from the Los Angeles County Department of Children and Family Services' (DCFS) Research Section.

Overview

The County of Los Angeles has provided Wraparound services to families and their children with multiple, complex and enduring needs since 1998. Wraparound is an integrated, multi-agency, community-based process grounded in a philosophy of unconditional commitment to support families to safely and competently care for their children. The single most important outcome of the Wraparound approach is a child thriving in a permanent home and supported by normal community services and informal supports.

The Los Angeles County Wraparound process has been developed through a collaborative partnership between the County and the Lead Wraparound Agencies (LWAs). This partnership, through regular meetings and solicitation of community and family input, maintains high standards, measures the achievement of outcomes and ensures voice, choice and access for all stakeholders.

Enrollment in Wraparound is completed through a network of Interagency Screening Committees (ISC) located in each of Los Angeles County's eight Service Planning Areas (SPA). The ISCs conduct "consultations", defined as brief and focused case discussions utilized to make an enrollment decision regarding the case and the services recommended. For enrolled children and families, Wraparound services are provided on a no eject, no reject basis. As the needs of the child and family change, the Wraparound Plan of Care is changed to meet these needs and to achieve identified outcomes.

Eligibility criteria for Wraparound require that the child be placed in, or at risk of placement in, a Rate Classification Level (RCL) 12-14 group home. The County has established priorities in considering children for Wraparound from certain target groups. Among these are children with a history of stays at MacLaren Children's Center (MCC); those who are currently in or at risk of voluntary placement in Metropolitan State Hospital pursuant to Government Code Section 7572.5; those who are adjudicated as a dependent or ward of the Juvenile Court pursuant to WIC 300, 601, or 602 or qualified

under Chapter 26.5 of the Government Code (AB 3632) and are currently placed in a Group Home licensed at a rate classification level of twelve (12) or higher.

Wraparound serves children who are under the jurisdiction of the Departments Children and Family Services (DCFS), Probation (Probation) and Mental Health (DMH) through AB 3632. Wraparound is a community-based process, and referrals are based on the location (i.e., SPA) where the child and family are to receive services. Referrals are made to the SPA and ISC where a family member or caregiver has been identified and has agreed to participate in Wraparound services. Once enrolled, the ISC team continues to monitor key aspects of Wraparound service delivery in coordination and partnership with the case-carrying Children's Social Worker (CSW) or Probation Deputy, as applicable.

Training

As a key element to the Department's efforts to reduce the reliance on out-of-home care, while also contributing to the Department's overall goals of safety, permanency and well-being, the DCFS Wraparound/System of Care Section provides training opportunities and technical support services to the community partners providing Wraparound services.

To insure fidelity to the Wraparound process, all of the new Wraparound staff hired by the providers must complete mandatory training including Wraparound Orientation and The Elements of Wraparound before they see families or attend advanced Wraparound Training. Consequently, the Wraparound section continues to provide a greater scope of training and support to these agencies and other community partners as evidenced by the Los Angeles County Wraparound Conference described below, and the facilitation of periodic day-long Wraparound training classes.

As in previous years, the Department has collaborated with the State of California through UC Davis, the Family Partnership Institute, and the Los Angeles Training Consortium, to provide specialized training on such topics as Plan of Care preparation, Guiding the Wraparound Process, Parent Partner training focused on setting Healthy Boundaries and Improving Family Engagement skills and Training the Trainer workshops.

A large majority of new provider staff continue to receive training from the Los Angeles Training Consortium (LATC) and the Family Partnership Institute. The LATC, which is a collaboration of four provider agencies (Vista Del Mar Child and Family Services, Hathaway-Sycamores, Star View Children and Family Services, and San Fernando Valley Community Mental Health Center, Inc.) was formed to provide a local training resource to address the unique manpower training needs of the Wraparound program in Los Angeles County. It utilizes skilled practitioners from each of the four partner agencies to teach the values of Wraparound, as well as developing the beginning and intermediate skills needed to practice Wraparound effectively.

In addition to the required training on The Elements of Wraparound, LWA staff members are also trained in Individualized Resource Planning, The Role of the Child and Family Specialist, Facilitating Change, and The Role of the Parent Partner.

In Fiscal Year 2006-2007, the LATC and Family Partnership Institute provided the following training to a grand total of 2,024 participants:

- 72 modules of the 3-day basic Wraparound training
- 4 modules of the 2-day Parent Partner training
- 2 modules of the Plan of Care and Safety Planning training

On February 21 and 22, 2007, DCFS, in collaboration with the California Department of Social Services, the Resource Center for Family-Focused Practice of UC Davis and the Los Angeles Training Consortium, hosted the 2007 Los Angeles County Wraparound Conference at the California Endowment Conference Center in Los Angeles. The conference was attended by over 300 people from the various community partners providing Wraparound services in the County, as well as staff members of DCFS, Probation, DMH and the California Department of Social Services.

The conference featured twenty-one (21) workshops and other educational opportunities spread over the two days which addressed numerous Wraparound-related issues. The workshops were conducted by several nationally-known Wraparound trainers, senior staff members of several community partners and mental health and educational professionals from outside the world of Wraparound. Participant responses to this conference were overwhelmingly positive, and plans are in place to hold another conference in 2009, designed to complement the State of California's bi-annual Wraparound Institute to be held in 2008.

Quality Improvement

The current Wraparound contracts include specific outcome/performance measures that stem from the Department's three primary goals of permanency, safety and well-being.

The goals and this year's outcomes are discussed in Outcome Measures beginning on page 6.

To insure our children and families receive high quality Wraparound, we have implemented four levels of monitoring: administrative, programmatic, practice and fiscal.

The Technical Assistance and Training Unit of DCFS' Wraparound Section conducts the administrative and programmatic reviews of the contracted Wraparound agencies on at least an annual basis. During FY 06-07, the Technical Assistance and Training Unit conducted administrative reviews of the newer Phase III providers in order to support them and identify any additional training, or technical assistance needs.

Twenty of the newer 26 Phase III agencies were reviewed between December, 2006 and the end of 2007. The reviewers found that all Phase III agencies reviewed

appeared to be operating in accordance with both the spirit and intent of the Wraparound model as outlined in the Statement of Work.

Most of the review issues/concerns centered on matters such as a provider not having clear written procedures for certain personnel procedures, lack of an appraisal process for Wrap staff specific to Wraparound philosophy and values, making clear in writing that Wrap teams are available to the client family on a "24/7" basis, inclusion of proactive and reactive strategies for dealing with specific crises on the Crisis Plan document and missing signatures on various documents.

DCFS will complete administrative reviews on the remaining six Phase III LWAs at the beginning of 2008, then start a new round of full reviews of all 34 providers.

The Unit also reviews and analyzes various quarterly, monthly and annual reports submitted by the contracted providers, as well as information gleaned from periodic site visits.

The Interagency Screening Committees (ISC) teams are responsible for the practice monitoring. Providers are required to submit a Plan of Care for each child containing all activities for the family, after the first thirty days of services and every six months thereafter. The ISC team then reviews these documents and either approves the Plan, or defers approval until specific information is provided. In this past fiscal year, the ISC teams reviewed 1,928 Plans of Care.

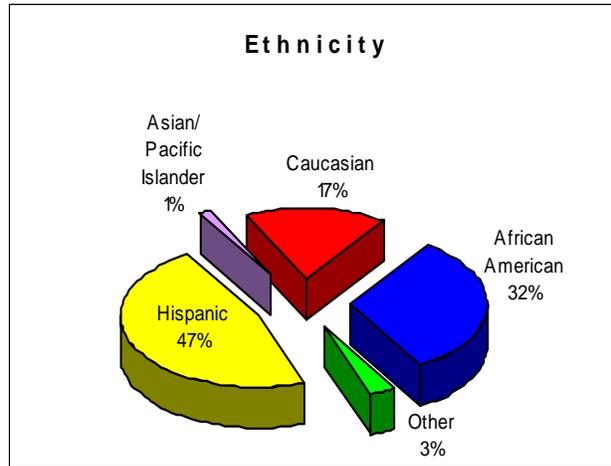
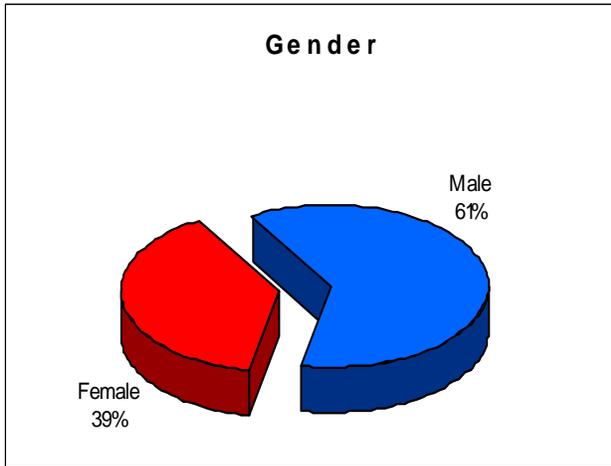
The Los Angeles County Auditor-Controller's staff provides the fiscal monitoring. They visit all of the LWAs and provide the Los Angeles County Board of Supervisors and DCFS Wraparound administration with reports concerning their findings.

In 2008, the Wraparound contract is being amended to include the usage of the latest Wraparound Fidelity Index (currently, the WFI-4). The use of this tool will act as another quality improvement/assurance process to insure adherence to the basic elements of the Wraparound model.

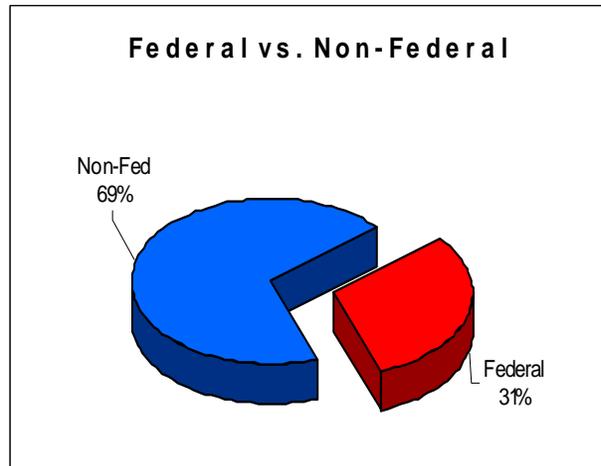
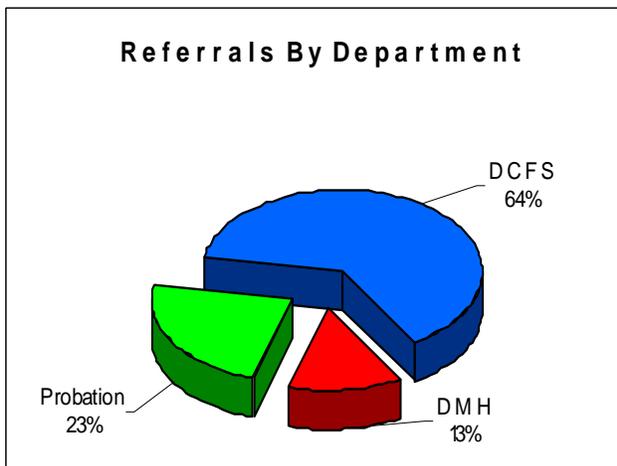
Demographic Information

The following demographic information is based on FY 2006-2007 Year-End Reports from the 34 community-based Los Angeles County provider agencies who were providing Wraparound services.

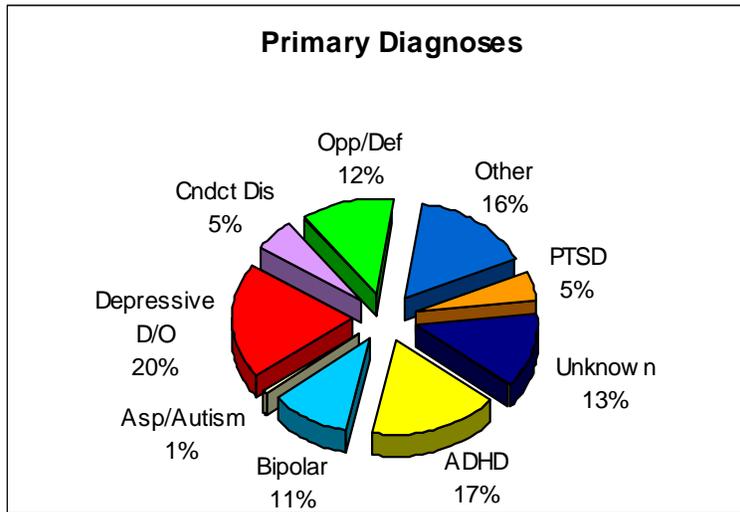
Based on the Year-End Reports, Los Angeles County provided Wraparound services to a total of 1,513 children and their families during Fiscal Year 2006-2007. Sixty-one percent (61%) of the population served was male and 39% female. The three largest ethnic groups served were Hispanic/Latino comprising 47.0% of the population, African-American at 31.6% and Caucasian at 16.9%. The average age of children in Wraparound for the fiscal year was 14.07 years old.



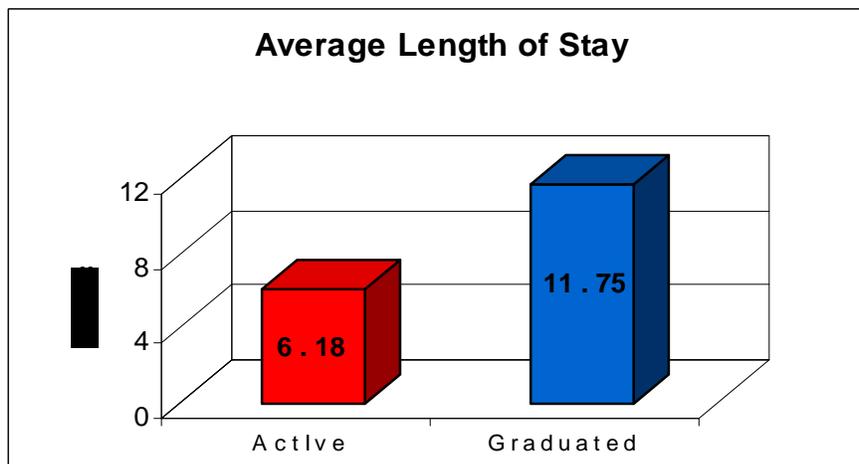
There were a total of 926 new enrollments made to Wraparound during this past fiscal year. Sixty-four percent (64%) of the total Wrap population came from DCFS, 13% from DMH and 23% from Probation. Sixty-nine percent (69%) of the population was non-federally eligible and thirty-one percent (31%) were federally eligible in FY 2006-2007.



The three most prevalent diagnoses for children referred to Wraparound were Depression at 20%, Attention Deficit Disorder (ADD) at 17% and Oppositional Defiant Disorder (ODD) at 12%.



The average length of stay for active Wraparound participants was 6.18 months, while the average length of stay for graduated Wraparound participants was 11.75 months for FY 2006-2007.



Outcome Measures

The current Wraparound contracts include specific outcome/performance measures that stem from the Department's three primary goals of permanency, safety and well-being.

The thirty-four contracted Wraparound agencies were asked to present performance data based on specific desired outcomes in each of these three goal areas. The specific goals and benchmarks were established by the Wraparound Management Team in order to remain consistent with Wraparound values as defined by the National Wraparound Initiative. The benchmarks and results, as presented by the County's Wraparound providers are as follows:

Permanency Goal and Outcome

- ***Children in Wraparound shall achieve permanency through the Wraparound process/approach.***

The data collected assessed the Wraparound process/approach as to how it applies to the following four Outcome Indicators:

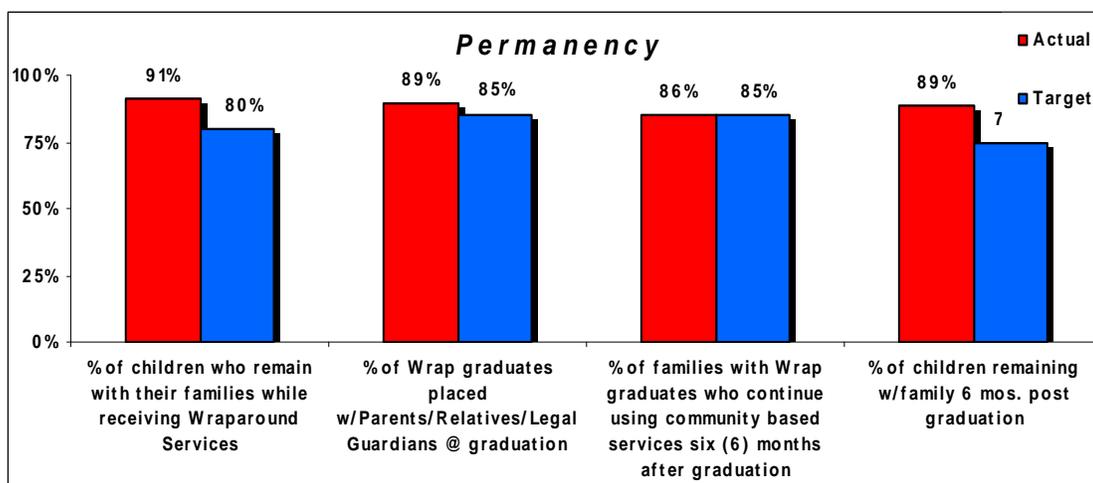
- 1) 85% of children who have graduated from Wraparound are placed with their parents/legal guardians/other relatives at the time of their graduation;
- 2) 75% of children remain with their families 6 months after graduation from Wraparound;
- 3) 80% of children will remain with their families while receiving Wraparound services;
- 4) 85% of families who graduated from Wraparound will still be utilizing community-based services 6 months after graduation.

The goal for children graduating from Wraparound being placed with a parent/legal guardian/other relative was 85%. The actual combined percentage of all LA County contracted Wraparound providers was 89%.

The goal for Wrap children remaining with their families 6 months after graduation was 75%. The actual combined percentage of all LA County contracted Wraparound providers was 89%.

The goal for children remaining with their families while receiving Wraparound services was 80%. The actual combined percentage of all LA County contracted Wraparound providers was 91%.

The goal for families graduating from Wraparound still using community-based services 6 months after graduation was 85%. The actual combined percentage of all LA County contracted Wraparound providers was 86%. This information is highlighted in the following graph:



Safety Goal and Outcome

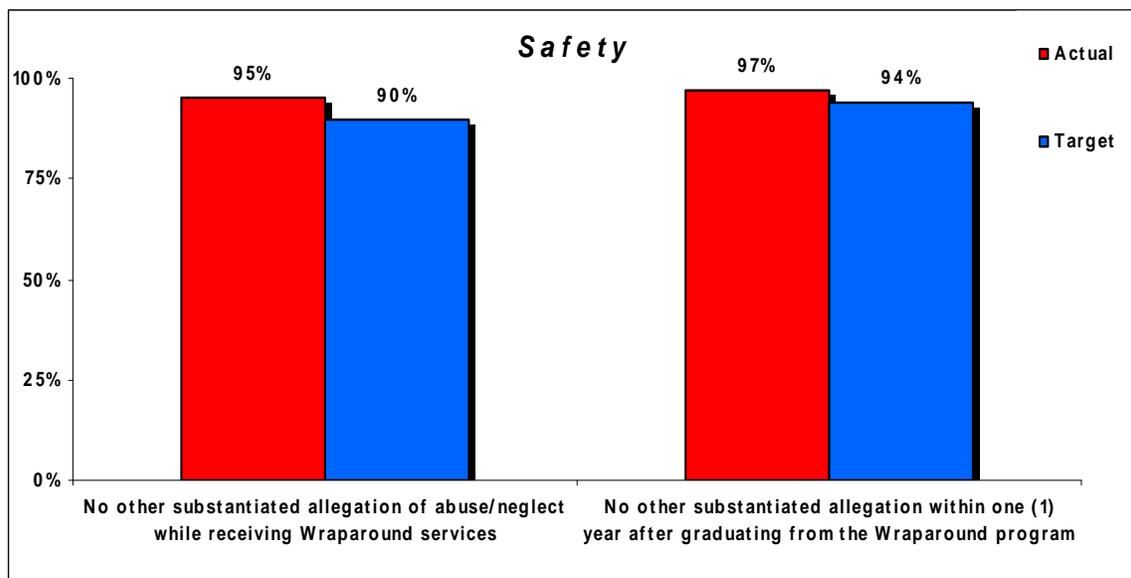
➤ *Children in Wraparound shall remain safe and free of abuse and neglect*

The data collected assessed the Wraparound process/approach as to how it applies to the following two Outcome Indicators:

- 1) 90% of children who are receiving Wraparound services do not have another substantiated allegation of abuse/neglect while receiving Wraparound services;
- 2) 94% of children who are receiving Wraparound services do not have another substantiated allegation within one (1) year after graduating from the Wraparound program.

The goal for children receiving Wraparound services who do not have another substantiated allegation of abuse/neglect while receiving Wraparound services was 90%. The actual combined percentage of all LA County contracted Wraparound providers was 95%.

The goal for Wrap children receiving Wraparound services who did not have another substantiated allegation within one year after graduating from the Wraparound program was 94%. The actual combined percentage of all LA County contracted Wraparound providers was 97%. These results are highlighted in the following graph:



Well-Being Goal and Outcome

- ***Children in Wraparound will improve their level of functioning and overall well being through participation in the Wraparound process/approach.***

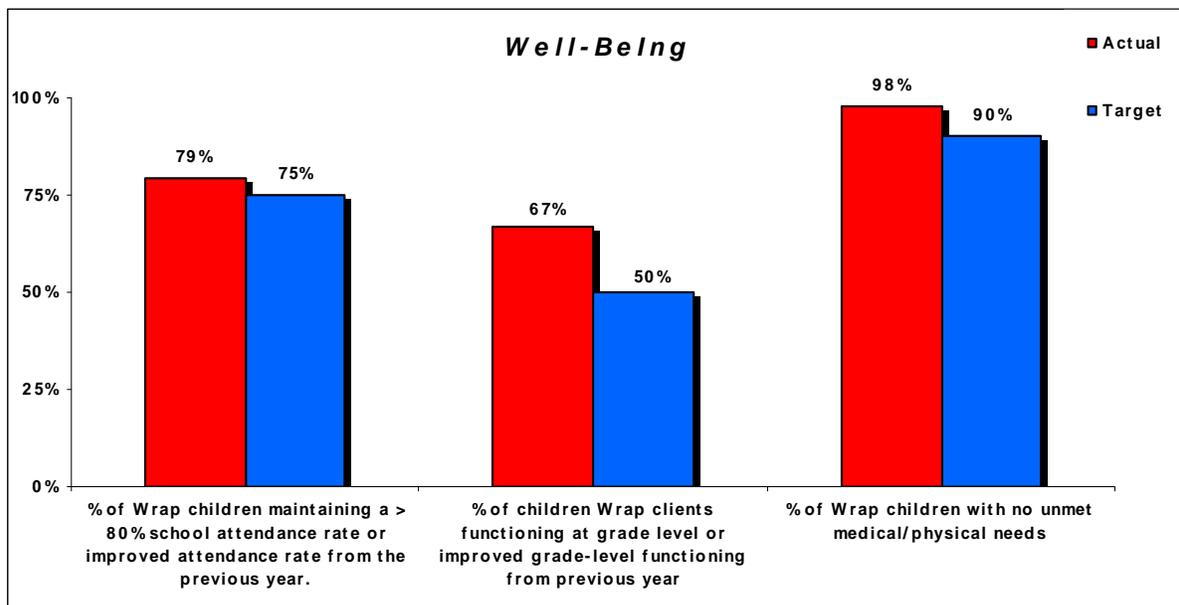
The data collected assessed the Wraparound process/approach as to how it applies to the following three Outcome Indicators:

- 1) 50% of children function at grade level or improved grade-level functioning from previous year;
- 2) 75% of children maintain at least 80% school attendance rate or improved attendance rate from the previous year;
- 3) 90% of children have no unmet medical/physical needs.

The goal for Wrap children functioning at or improved grade level was 50%. The actual combined percentage of all LA County contracted Wraparound providers was 67%.

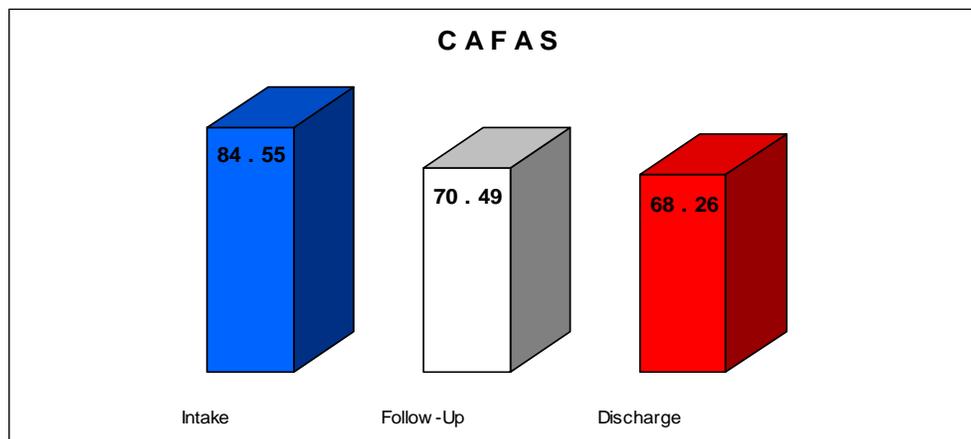
The goal for Wrap children maintaining at least an 80% school attendance rate or improved attendance rate from the previous year was 75%. The actual combined percentage of all LA County contracted Wraparound providers was 79%.

The goal for Wrap children having no unmet medical or physical needs was 90%. The actual combined percentage of all LA County contracted Wraparound providers was 98%. These results are highlighted in the following graph:



CAFAS

The Child and Adolescent Functional Assessment Scale (CAFAS) was used to assess how the child/youth function in their lives. The CAFAS was administered at intake, every six months thereafter and again at the time of discharge. The higher average scores on the CAFAS indicated a greater functional impairment. We requested that each Wraparound agency provide us with their total average CAFAS scores for FY 2006-2007. The total average scores indicate significant improvement in the CAFAS scores from the time of intake, to the six-month follow-up, and the scores at the time of discharge. The total average CAFAS score at intake was 84.55, 70.49 at six-month follow-up intervals and 68.26 at discharge. These scores indicate improved behavioral adjustment on the average from intake to discharge. Although not statistically significant, there is a difference of 16.29 points from initial enrollment to discharge. This is larger than the average reduction in CAFAS scores from intake to discharge of 15.40 that occurred in FY 2005-2006.



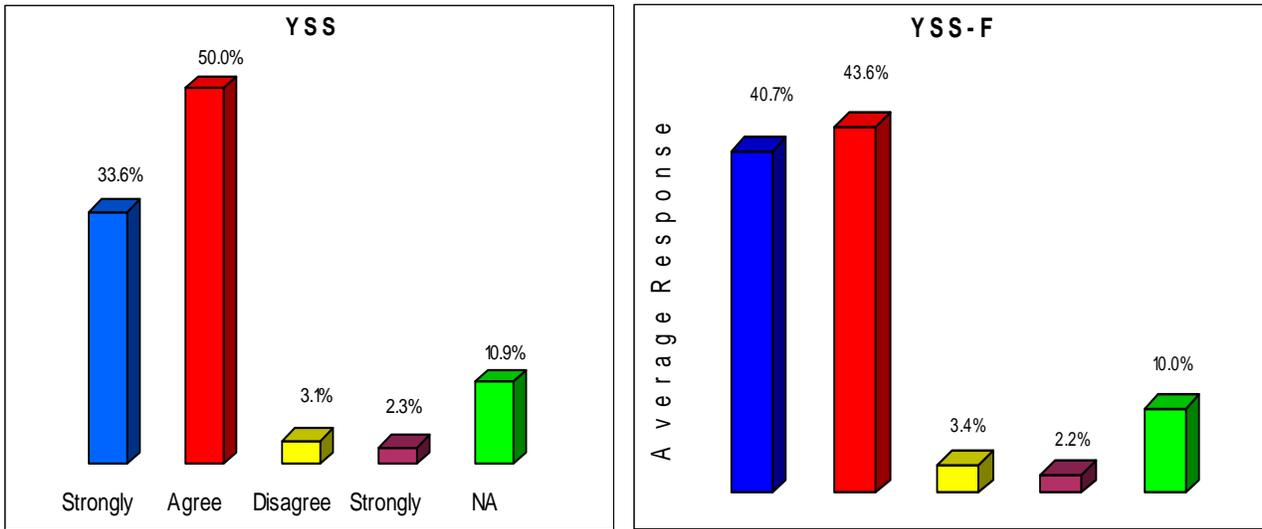
These scores are the highest scores recorded in each category since the beginning of Wraparound in LA County.

Youth Services Survey

The Youth Services Survey (YSS) and the Youth Services Survey for Families (YSS-F) are used to assess consumer satisfaction (Appendix A and B). There are 21 items on both the YSS and YSS-F. The respondent is asked to answer each question on a five-point Likert scale from "strongly agree" to "strongly disagree" or "NA" or "unknown." The survey questions are categorized into five sections which include, "Access," "Participation in Treatment," "Cultural Sensitivity," "Appropriateness" and "Treatment Outcome."

Based on the Year-End reports from the providers, youth and family members reported favorable responses in both the YSS and YSS-F. Eighty-four percent (84%) of the respondents on the YSS and 83% of the respondents on the YSS-F either "strongly agreed" or "agreed" that they received appropriate services. There were 5,992 respondents on the YSS and 6,977 respondents on the YSS-F for fiscal year 2006-2007. It is noted that some respondents did not answer all of the questions on the YSS

and YSS-F. The total number of responses to each question can be found in Appendix A and B.

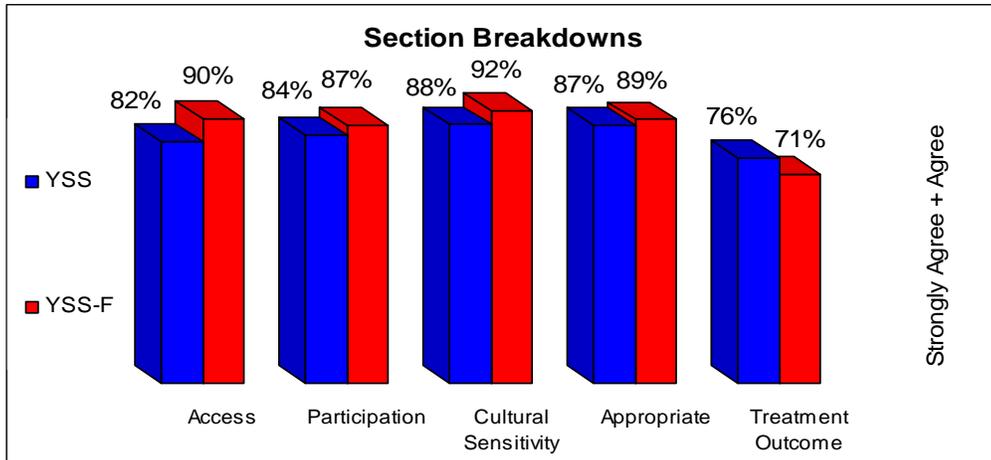


Over eighty-three percent (83.6%) of the respondents on the YSS and 84.3% of the respondents on the YSS-F either “Strongly Agreed” or “Agreed” that they received appropriate services.

Responses to the YSS and YSS-F were further broken down into each of the five sub-categories. On the YSS, 82% “strongly agreed” or “agreed” that they received appropriate “access,” 84% “strongly agreed” or “agreed” that they “participated in treatment,” 88% “strongly agreed” or “agreed” that they received “culturally sensitive services,” 87% “strongly agreed” or “agreed” that the services were “appropriate”, and 76% “strongly agreed” or “agreed” with the “treatment outcome.”

On the YSS-F, 90% “strongly agreed” or “agreed” that they received appropriate “access,” 87% “strongly agreed” or “agreed” that they “participated in treatment,” 92% “strongly agreed” or “agreed” that they received “culturally sensitive services,” 89% “strongly agreed” or “agreed” that the services were “appropriate” and 71% “strongly agreed” or “agreed” with the “treatment outcome.”

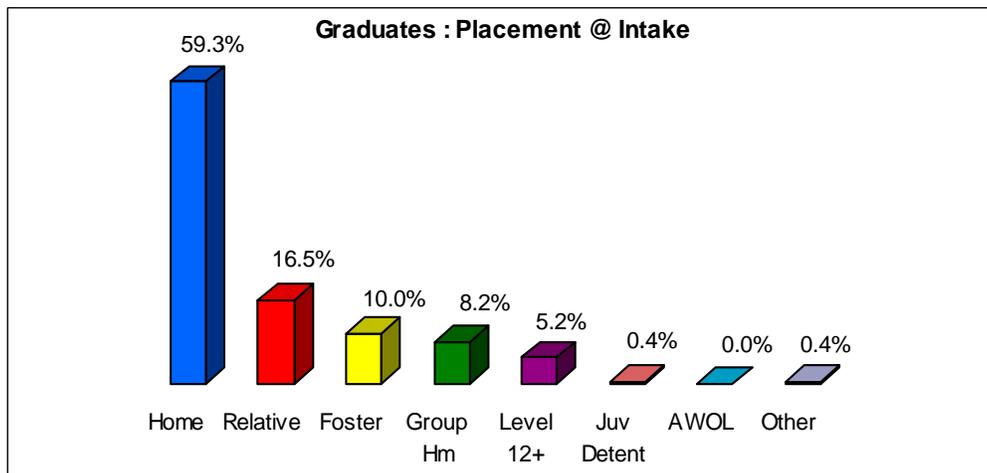
Based on the YSS and YSS-F, families and clients clearly had a significant level of agreement regarding satisfaction. There were favorable responses on all five sections of the surveys.

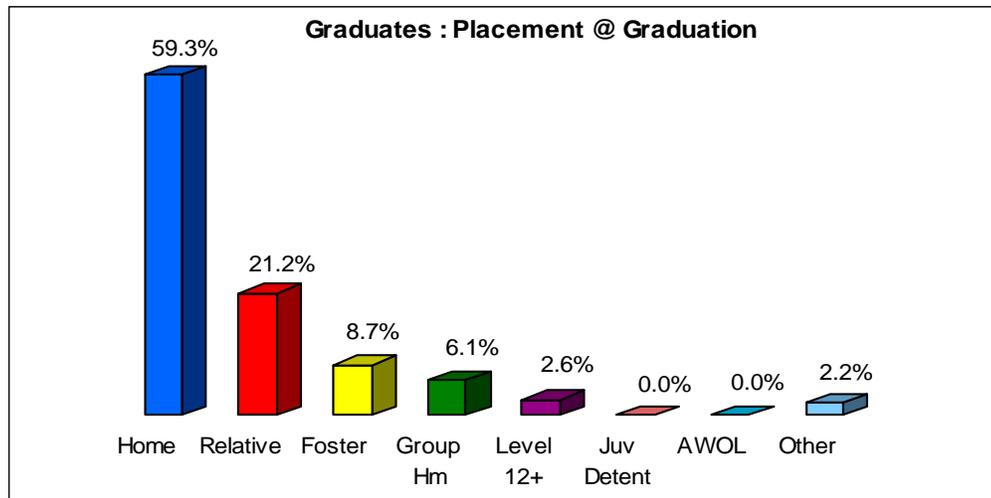


Placement Information for Graduated and Discharged Clients

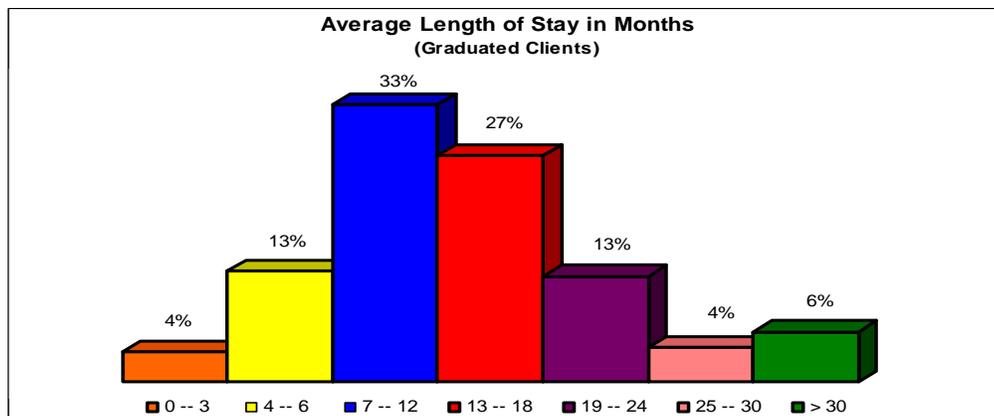
Graduated Clients

According to the Year-End reports, there were 536 youth for whom Wraparound services ended (either by graduation or discharge) during FY 2006-2007. Of those, 235 (44%) graduated from the eight Phase I and II Wraparound agencies. At the time of their enrollment in Wrap: 75% were either at home or with a relative, while 13% were in either a group home, RCL 12 and above or Juvenile Detention at enrollment. At the time of graduation: 80% were at home or with a relative at graduation, while 9% were in either a group home, RCL 12 and above or Juvenile Detention facility.





Children who graduated from Wraparound generally moved from more restrictive placements at the time of enrollment, to the home of parents or relatives by the time of graduation.



Seventy-seven percent (77%) of all graduated youth were enrolled in Wraparound 18 months or less; 60% spent between 7 and 18 months in Wrap.

Discharged Clients

Of the 536 youths for whom Wraparound services were ended last fiscal year, 301 (56%) were discharged from the thirty-four Wraparound agencies. A child/youth can be discharged from Wraparound for several different reasons but the two primary reasons are: 1) family members refuse to engage in or see no benefits in continuing services, or 2) a child is prematurely discharged from Wraparound due to loss of DCFS, Probation, or AB 3632 status.

For those who were discharged, at the time of their enrollment in Wrap: 64% were either placed at home or with a relative, while 15% were placed in either a group home, RCL 12 and above or Juvenile Detention facility. For this same group, at the time of discharge: 38% were at home or with a relative, while 37% were placed in a group home, RCL 12 and above or Juvenile Detention facility.

To say simply that 56% of the 536 youths for whom Wraparound services ended last fiscal year were discharged while only 44% successfully graduated does not give an adequate picture of the efficacy of the Wraparound process. As mentioned earlier, there are two primary reasons for discharge from an LA County Wraparound program, either 1) family members refuse to engage in or see no benefits in continuing services, or 2) a child is prematurely discharged from Wraparound due to loss of DCFS, Probation, or AB 3632 status.

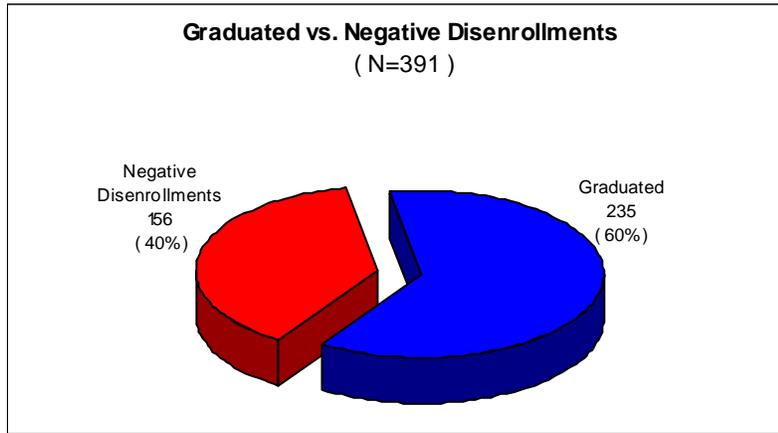
While the first case could, arguably, be perceived as a failure of the Wraparound process for that family at that particular time, the second could similarly be conceived as an unfortunate case in which the Wraparound process was not given adequate time to succeed. In order to get a better idea of the success rate of the Wraparound program, we subtracted out those cases (i.e., loss of DCFS, Probation or AB 3632 status) and not a refusal of services by the family.

To this end, the 30 LWAs who reported discharging clients this last fiscal year were asked to further break down their reported disenrollment numbers into the following categories:

- 1) Undesired/Negative Disenrollments – Unsuccessful outcome of which the client and family did not complete the entirety of the program (usually due to the family's choice).
- 2) Neutral Disenrollments – Disenrollments which have no significant outcome attached. These Disenrollments are due to various factors such as early termination of court jurisdiction or transfer because of a move to another area.

When this information is worked into the equation, it makes for a significant change in the percentages of Graduations vs. Disenrollments. Of the 301 children that were discharged during the last fiscal year, 145 or 48% were determined to be “*Undesired/Negative Disenrollments*” and 156 or 52% were determined to be “*Neutral Disenrollments*.” If one were to then subtract the 156 Neutral Disenrollments from the total of 536 discharges last year, the new universe of discharges is lowered to a total of 380.

When using this more refined number for total discharges, the total percentage of graduations changes from 44% to 62%, while the total percentage of discharges changes from 56% to 38%. These numbers are highlighted in the following graph:



This information was found to be so revealing, that a consortium of the Phase I and II LWAs undertook an investigation of their Wraparound discharges from 2001-2007. This information is highlighted in Appendix D.

Funding

In 2006, Los Angeles County DCFS changed the payment case rate for Wraparound from \$5,994 for non-Federally eligible children and \$2,997 for Federally eligible children to one standard rate for all children. The Wraparound Case Rate of \$4,184 per child per month was calculated based on actual expenditure reports provided by the Phase I and II Wraparound providers (please see Attachment C which shows the actual Wraparound case rate). This case rate remained in effect throughout FY 06-07.

Multi-Agency County Pool (MCP)

The Multi-Agency County Pool (MCP), which is managed by DCFS, was established to:

1. To fund Wraparound payments of federally eligible children by covering the difference between the RCL 13 half rate and the case rate, and
2. Provide support for specifically identified needs, which far exceed the current case rate funding for (a) graduated Wraparound youth who are no longer involved with DCFS, DMH and/or Probation and, (b) current high-needs Wraparound youth.

In FY 2006-2007, there was only one request approved by the MCP board, which was for an intensive outpatient eating disorders program not covered by MCAL or insurance.

Average Monthly Costs vs. Reimbursement

In 2007, the LA County Board of Supervisors approved a motion which instructed the Chief Executive Office (CEO), in conjunction with the Department of Children and Family Services (DCFS) to: 1) determine the actual average per child per month costs of providing Wraparound services; and 2) if the costs are significantly below the fixed rate of \$4,184 per child per month, evaluate the feasibility of amending the existing

Wraparound contracts to provide for either cost-based reimbursement, a tiered-funding structure allowing flexibility based on the child's needs, or a fixed monthly per child reimbursement that reflects actual costs expended.

On September 21, 2007 the CEO submitted a status report to the Board, identifying a preliminary actual cost average of \$4,688 per child per month. At the time of the September 21 report, the cost analysis was based on only 25 of the 34 Wraparound providers.

Actual cost data was subsequently collected and analyzed for all 34 Wraparound providers for FY 2006-2007 and year to date (YTD) 2007. Based on the review of the most recent data for May 2007 through July 2007, the actual average cost for providing Wraparound services was \$4,518.38 per child per month. The average actual reimbursement to agencies for these costs, including the adjusted Wraparound case rate and Early Periodic Screening, Diagnosis and Treatment (EPSDT) funds, was \$4,460.93 which is \$57.45 (1%) less than their reported average costs (please see Appendix C at the end of this report for further details).

Wraparound Case Rate and EPSDT Billing

The May 2006 Wraparound contract established a case rate of \$4,184 per child per month, minus any out-of-home care placement costs. As a result, the average case rate actually reimbursed to the providers in contract year 2006-2007 and contract year to date (May 2007 - July 2007) was lower than the case rate due to the subtraction of placement costs (see Table A). If a child does not have a placement cost, then the provider receives the full case rate, but for children in an out-of-home placement (i.e., foster home, Foster Family Agency, group home) the placement cost is deducted from the \$4,184. In FY 2006-2007, reimbursed costs averaged \$1,200 less than the case rate. In YTD 2007, reimbursement costs averaged \$1,030 less than the case rate. The average Wraparound rate reimbursement for both time periods was \$3,482, which is an average of \$702 less than the case rate.

However, since Wraparound agencies are able to claim EPSDT for allowable costs, they were encouraged to maximize the EPSDT billing to increase their reimbursement revenue. The Wraparound providers, on average, increased their reimbursement by \$992.48 in FY 2006-2007 and \$972.27 in YTD 2007. This increased their monthly revenue to \$4,477.96 which is \$198.48 (or 4%) below their actual costs for FY 2006-2007 and in YTD 2007, \$57.45 (or 1%) below their actual costs.

The variation between the provider's actual costs and reimbursement varied. The variations can be explained in part by differences in the amount of EPSDT billed and the amount of indirect costs allocated to the program. In 2008, an in-depth examination of direct and indirect costs expended as well the rates of EPSDT and eligible Wraparound costs at individual providers will be completed (please see Appendix D at the end of this report for further details).

Levels of EPSDT Reimbursement

EPSDT reimbursement for eligible services averaged \$992.48 per child per month in FY 2006-2007, with a range of \$0-2,378 for individual providers. For YTD 2007, the average was \$972.27, with a range of \$0-\$2,812 for individual providers. Each Wraparound agency has a contract with DMH and any services eligible for EPSDT should be billed to Medi-Cal to maximize revenue. In YTD 2007, 10 of the 34 providers reported no reimbursement from EPSDT funds. Six agencies reported averages less than \$500 in EPSDT reimbursement. Fourteen providers reported EPSDT revenue greater than \$1,000, and three agencies reported average EPSDT revenues greater than \$2,000. It appears there is room for increased EPSDT billing, which could result in increased revenue to cover the currently uncovered costs. DMH is developing training for the agencies on EPSDT billing, which will be presented in 2008.

Indirect Costs as a Percent of Total Costs

Indirect costs averaged in FY 2006-2007 at 13% with a range of 1%-44% for individual providers. For YTD 2007, the average was 14%, with a range of 0-49%. High levels of indirect costs at some providers may be inflating the overall average costs reported. For example, for May-July 2007 one agency reported direct costs of \$140,948 and indirect costs of \$137,067 (49%), for a total of \$278,015 for a monthly caseload of 8 children (\$11,120.60 per child per month). Twelve providers reported indirect costs of 10% or lower. Five providers reported indirect costs of 20% or higher. The three agencies reporting the highest average monthly costs per child (\$7,553.68, \$9,492.88, and \$11,120.60) reported indirect costs of 14%, 23% and 49% respectively. These agencies have been referred for review by the Auditor-Controller.

Surplus Generation

In the current Wraparound contract, there is a requirement for the Wraparound providers to pay back, to the County, any surplus funds over 10% their actual costs. Based upon the self reported actual cost analysis for FY 2006-2007, the total amount to be returned to the County by the Wraparound providers is \$1,310,441.54. In 2006-2007, eight providers reported surpluses ranging from \$32,583.34 to \$759,814.00. Two providers reported surpluses over \$750,000. Two providers reported surpluses around \$135,000 and the rest reported surpluses under \$68,000.

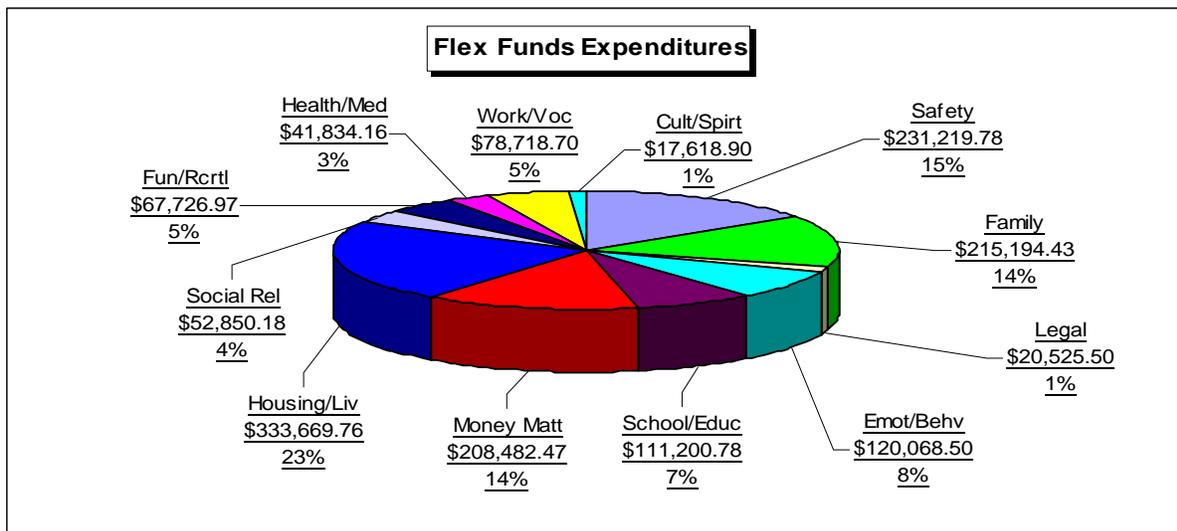
Flex Fund Expenditures

The Year-End Reports from each of the thirty-four provider agencies included a breakdown of flexible funding expenditures for FY 2006-2007 (Appendix D). Flexible Funding expenditures were broken down into the twelve domains found on the Wraparound Plan of Care. There was a total of nearly \$1.5 Million in total flexible funding expenditures for FY 2006-2007 for an average of \$47,000 for each of the 34 LWAs.

When compared with flex-funds expenditures for FY 2005-2006 of just over \$1.16 Million or \$167,000 for each of the eight Phase I and II LWAs, it appears that the integration of the Phase III Wrap providers has had a major impact on all Wrap

providers focusing a greater use of all possible no or low-cost options before accessing flex-fund resources.

Based on the Year-End Reports, DCFS found that the three highest amounts of flexible funding expenditures came from “Housing/Living Environment” at \$333,659.76 (23%), “Family” at \$215,194.43 (14%) and “Safety” at \$231,219.78 (15%). Examples of the positive impact of some of these flex fund expenditures are included in the success stories starting on page 20. The total and corresponding percentages of flex funds expenditures for each domain are as follows:

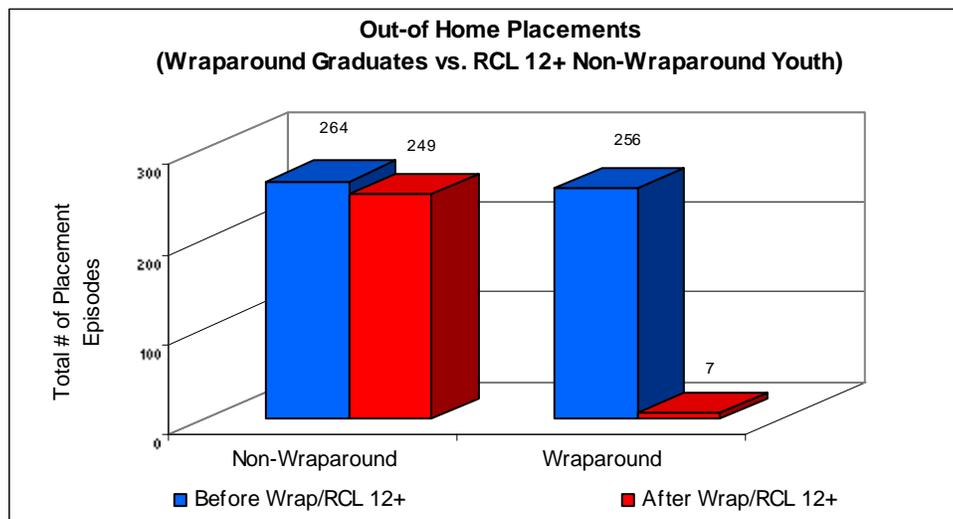


DCFS Research Efforts

Analysis of Wrap Graduates vs. DCFS RCL 12 + Youth Without Wraparound Follow-Up

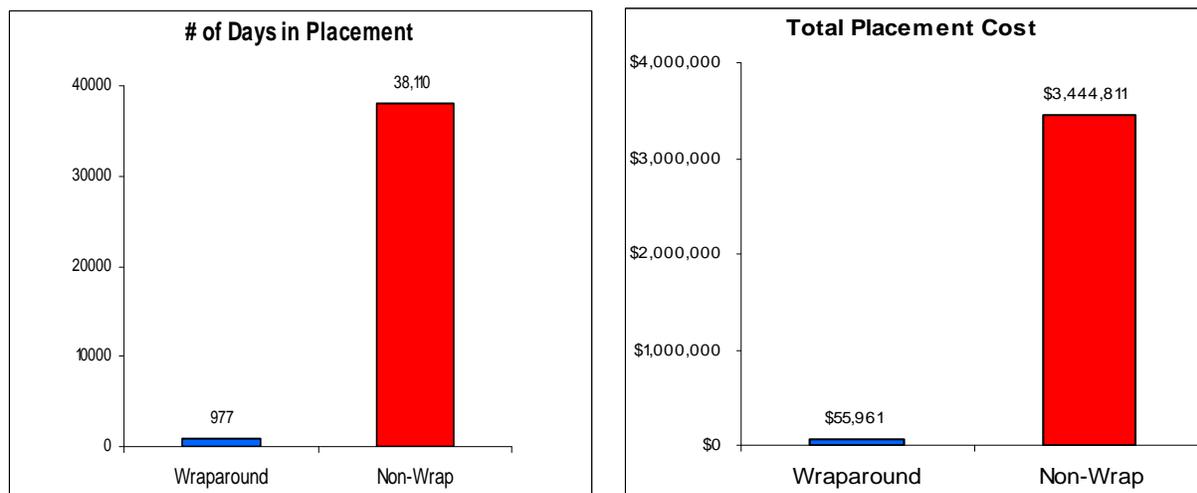
In 2005, the DCFS Research Section completed a study of 52 DCFS children who graduated from Wraparound and a comparable group of 52 DCFS youth that had ended an RCL 12 or above placement in 2004 and were subsequently placed in a less restrictive placement (the comparison Non-Wrap group was randomly selected from the total pool of DCFS youth who met the proper criteria). The two groups of 52 were then reviewed to find their total number of placement episodes (i.e., changes in placement status) before the study, during the study and after the study (2 ½ years).

Findings



Those who graduated from the Wraparound Group were **36 times less likely** to have another placement episode than those in the RCL 12+ group, despite having roughly comparable placement rates before and during their respective treatments (Chart 1).

In an effort to quantify this information with a dollar figure, DCFS' Budget Section was asked to determine the total days in care and then the total costs for the 7 placements after graduation from Wraparound and the 249 placements after placement in RCL 12+ facility. This information is highlighted in the following series of graphs:



The 7 placements from the Wraparound group totaled 977 days of placement in a higher level of care, while the 249 total placements of the Non-Wrap group led to 38,110 total days of placement in a higher level of care (Chart 2).

The 977 placement days for the Wraparound graduates cost just **under \$56,000**, while the 38,110 placement days for the Non-Wrap group cost **almost \$3.5 million** (Chart 3).

Although the dollar costs of the placements were captured, they are not the only “costs” associated with placement moves. The “collateral costs” for the Department’s staff is significant. Specifically, the amount of time, energy and activities the case-carrying CSW, their SCSW and support staff expend each time there is a change in placement, cuts into staff time and availability. More importantly, while the “cost” of placing/replacing a child is hard to quantify, we know the more moves a child experiences, the worse the outcome. Please see Appendix E for more detailed information concerning this study.

Success Stories

1. Cindy (not real name), a 13-year old was referred to Wraparound by DCFS due to multiple placements, including MacLaren Children’s Center. Upon intake, she didn’t want to associate with the members of her Wraparound team, and would verbally abuse them whenever approached. At the time, she was very angry and maintained suicidal ideations, even threatening to jump off of a freeway overpass.

Even with these resistances, the Wraparound team helped to reunify her with her biological grandmother. The team spent a great deal of time working with Cindy, and even sat with her in her driveway for the entire night on New Years Eve to help calm her down. Unfortunately, she was unable to remain with her grandmother due to her continued verbal and physical aggression towards her grandfather, who was starting to suffer from Alzheimer’s disease. This triggered a string of foster home placements over a two year period that were unsuccessful, despite the continued presence and efforts of her Wraparound team. Over the course of these two years, she fell behind in school, often intentionally trying to fail her classes.

The team, realizing the severity of her situation, made repeated, concerted attempts to stabilize her placement. They worked tirelessly to find people to become members of the Wrap team, and to become and remain a support for her. Eventually, Cindy’s Great Aunt became very involved with the client and her team, and eventually agreed to take the girl into her home. Since accepting the continued presence of her Wrap team, and the stability of her Great Aunt’s home, she has made extraordinary improvements. Her performance in school has gone from failing to exceptional. She’s now on track to graduate from high school, and is even planning to attend college. She has learned to form solid, positive social bonds that have, in turn, provided even more stability in her life. Further, she has learned to enjoy her life, and no longer harbors any desires towards self-harm.

Cindy graduated from the Wraparound program on May 16, 2007 due to her extraordinary social, scholastic, and personal improvements.

2. Robert (not his real name) was referred to Wraparound by DMH after residing at Metropolitan State Hospital for nearly three years before being discharged to the custody of his family. At the time of his release from the hospital, he exhibited behaviors that required immediate interventions such as severe depression, poor school performance, and active aggression towards his family. The young man was also diagnosed with Schizophrenia, and experienced a great deal of trouble adjusting to the diagnosis.

The Wrap team immediately mobilized to help him work through his depression. The Wrap staff assisted the mother in the morning when her efforts weren't enough to get him out of bed. They transported him to and from school when the mother could not, or when Robert had (deliberately or otherwise) missed the bus. When he refused his medications, the Wrap team stood as a support for the family, and patiently continued to work with him to help him in accepting the importance of medication compliance. The team advocated at school to insure he got the necessary tools he needed to succeed academically. He was linked to DMH and the Mental Health Association.

Just 16 months after enrollment in Wraparound, he successfully graduated both from Wraparound and from high school and now maintains appropriate behavior at home, and has even secured a job. His current goal is to finish college and become a computer analyst.

3. When Carla (not her real name) was enrolled in Wraparound, through Probation, she had dropped out of school. Carla admitted to doing drugs (Crystal Meth) everyday for almost six months. In addition to having problems with school and drugs, Carla was pregnant.

The Wrap team started working with Carla in January 2006. With the support of the Wrap team and her family, Carla changed her life for the better. When Carla graduated from Wraparound, she was enrolled in high school and her grades had improved dramatically. Carla's school counselor supported her in enrolling in college courses for the spring of 2007.

Carla has also remained clean and sober since being placed with her aunt. She has participated in therapy, parent preparation classes at school, and saw a doctor for prenatal care regularly throughout her pregnancy.

Carla gave birth to a healthy eight-pound baby girl on June 16, 2006.

APPENDIX A: Youth Services Survey¹ (N = 545²)

Youth Services Survey Results	Strongly Agree	Agree	Disagree	Strongly Disagree	NA
Access:					
1. The location of services was convenient	222 (63%)	64 (18%)	7 (2%)	13 (4%)	48 (14%)
2. Services were available at convenient time	196 (36%)	261 (47%)	19 (3%)	24 (4%)	52 (9%)
Participation in Treatment:					
3. I helped to choose my child's services	161 (29%)	278 (51%)	28 (5%)	16 (3%)	63 (12%)
4. I helped to choose my child's treatment goals	195 (35%)	286 (52%)	17 (3%)	12 (2%)	44 (8%)
5. I participated in my child's treatment	192 (35%)	278 (50%)	12 (2%)	16 (3%)	54 (10%)
Cultural Sensitivity:					
6. Staff treated me with respect	228 (42%)	251 (46%)	10 (2%)	7 (1%)	53 (10%)
7. Staff respected my family's religious beliefs	215 (39%)	266 (48%)	9 (2%)	13 (2%)	53 (10%)
8. Staff spoke with me in a way I can understand	203 (37%)	298 (54%)	7 (1%)	7 (1%)	39 (7%)
9. Staff were sensitive to my cultural background	203 (37%)	276 (50%)	10 (2%)	13 (2%)	50 (9%)
Appropriateness:					
10. Overall, I am satisfied with the services	189 (34%)	301 (55%)	9 (2%)	8 (1%)	45 (8%)
11. The people helping my child stuck with us	208 (38%)	260 (47%)	13 (2%)	17 (3%)	53 (10%)
12. I felt my child had someone to talk to	216 (40%)	262 (48%)	9 (2%)	11 (2%)	45 (8%)
13. The services my child received were right	198 (36%)	274 (50%)	12 (2%)	7 (1%)	62 (11%)
14. My family got the help we wanted for my child	202 (37%)	288 (53%)	9 (2%)	9 (2%)	35 (6%)
15. My family got as much help as needed	199 (37%)	269 (50%)	12 (2%)	6 (1%)	49 (9%)
Treatment Outcome:					
16. My child is better at handling daily life	142 (26%)	292 (54%)	21 (4%)	12 (2%)	72 (13%)
17. My child gets along better with family	136 (25%)	266 (50%)	27 (5%)	15 (3%)	92 (17%)
18. My child gets along better with friends	145 (27%)	285 (53%)	22 (4%)	11 (2%)	75 (14%)
19. My child is doing better in school or at work	155 (29%)	237 (44%)	35 (7%)	13 (2%)	97 (18%)
20. My child is better able to cope when things go wrong	121 (23%)	288 (55%)	29 (6%)	8 (2%)	79 (15%)
21. I am satisfied with our family life right now	128 (24%)	246 (47%)	41 (8%)	22 (4%)	87 (17%)
TOTAL:	3,854	5,526	358	260	1,247
PERCENT:	35%	49%	3%	2%	11%

¹ Answers to each question were on a five-point Likert scale.

² Please note that some respondents did not reply to all of the answers on their questionnaire.

*Totals greater than 100% are due to rounding errors.

APPENDIX B: Youth Services Survey for Families¹ (N = 601²)

Youth Services Survey for Families Item Results	Strongly Agree	Agree	Disagree	Strongly Disagree	NA
Access:					
1. The location of services was convenient	301 (50%)	245 (40%)	10 (2%)	10 (2%)	41 (7%)
2. Services were available at convenient times	274 (45%)	269 (44%)	11 (2%)	16 (3%)	39 (6%)
Participation in Treatment:					
3. I helped to choose my child's services	263 (43%)	262 (43%)	19 (3%)	21 (3%)	50 (8%)
4. I helped to choose my child's treatment goals	292 (48%)	251 (41%)	12 (2%)	11 (2%)	48 (7%)
5. I participated in my child's treatment	277 (46%)	259 (43%)	12 (2%)	10 (2%)	48 (7%)
Cultural Sensitivity:					
6. Staff treated me with respect	319 (52%)	246 (40%)	8 (1%)	5 (1%)	31 (6%)
7. Staff respected my family's religious beliefs	297 (49%)	250 (41%)	8 (1%)	9 (1%)	40 (7%)
8. Staff spoke with me in a way I can understand	316 (52%)	251 (41%)	12 (2%)	4 (1%)	29 (4%)
9. Staff were sensitive to my cultural background	299 (50%)	262 (44%)	7 (1%)	2 (1%)	28 (4%)
Appropriateness:					
10. Overall, I am satisfied with the services	288 (48%)	248 (41%)	8 (1%)	11 (2%)	45 (8%)
11. The people helping my child stuck with us	282 (47%)	239 (40%)	11 (2%)	18 (3%)	47 (8%)
12. I felt my child had someone to talk to	299 (50%)	249 (42%)	11 (2%)	4 (1%)	33 (5%)
13. The services my child received were right	276 (46%)	252 (42%)	13 (2%)	4 (1%)	50 (9%)
14. My family got the help we wanted for my child	266 (44%)	278 (46%)	9 (2%)	2 (1%)	45 (7%)
15. My family got as much help as needed	275 (46%)	255 (43%)	19 (3%)	4 (1%)	45 (7%)
Treatment Outcome:					
16. My child is better at handling daily life	136 (23%)	286 (48%)	41 (7%)	26 (4%)	113 (19%)
17. My child gets along better with family	138 (23%)	296 (50%)	35 (6%)	22 (4%)	100 (17%)
18. My child gets along better with friends	141 (24%)	294 (49%)	41 (7%)	17 (3%)	105 (18%)
19. My child is doing better in school or at work	140 (23%)	275 (46%)	46 (8%)	30 (5%)	107 (18%)
20. My child is better able to cope when things go wrong	130 (22%)	279 (47%)	43 (7%)	23 (4%)	114 (19%)
21. I am satisfied with our family life right now	132 (23%)	266 (46%)	42 (7%)	31 (5%)	107 (19%)
TOTAL:	5,141	5,512	418	280	1,265
PERCENT:	41%	44%	3%	2%	10%

¹Answers to each question were on a five-point Likert scale from “strongly agree” to “strongly disagree” and “NA” or “Undecided.”

²Please note that some respondents did not reply to all of the answers on their questionnaire.

* Totals greater than 100% are due to rounding errors.

APPENDIX C: Historical Graduation & Disenrollment Data (2001-2006)

In an effort to better illustrate the effectiveness of Wraparound services in L.A. County, the Phase I and II Lead Wraparound Agencies gathered a number of data constructs regarding Graduation and Disenrollment dating back to the inception of Wraparound in the County. Seven (7) of the original eight (8) Phase I and II agencies (representing over 85% of all potential graduations/disenrollments) were involved in this retrospective/historical review.

This analysis was undertaken when it was determined that the data being reported concerning Wraparound outcomes was being skewed to the negative due to the fact that there was no differentiation being made between types of disenrollments. It was felt that more differentiation was needed in order to give a clearer picture concerning this matter.

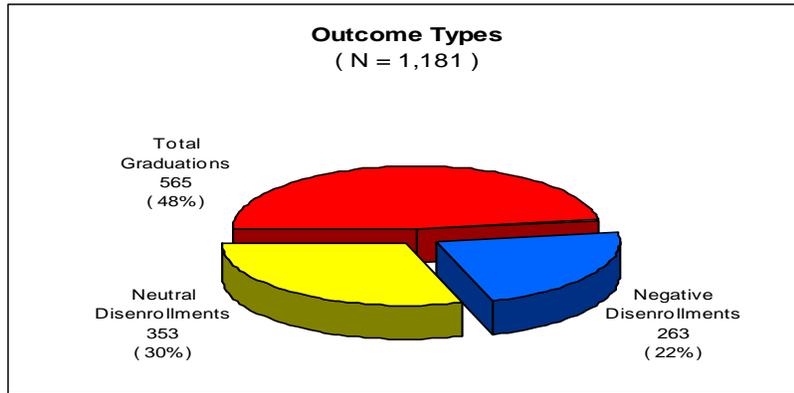
As has been discussed earlier in this report, a child involved in Wraparound can be disenrolled due to 1) the child or family members refusing to engage in or seeing no benefits in continuing services, or 2) a child being prematurely discharged from Wraparound due to loss of DCFS, Probation, or AB 3632 status. While the first case could, arguably, be perceived as a failure of the Wraparound process for that family, the second could be conceived as an unfortunate case in which the Wraparound process was not given adequate time to succeed. The information below differentiates between these two very different outcomes.

The cases were separated as follows:

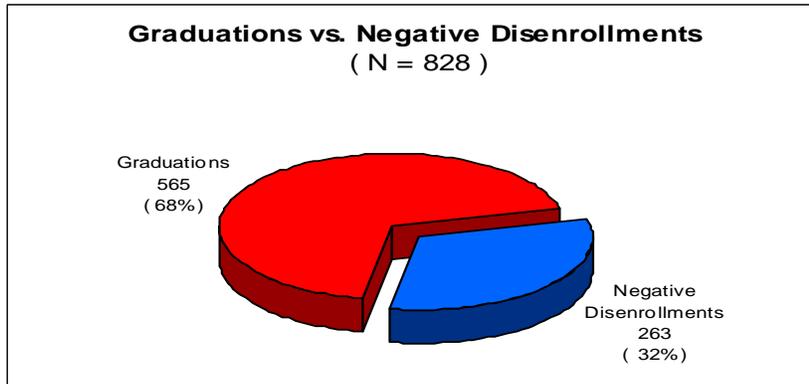
1. Graduations – Successful completion of the program resulting in positive outcome for the client and family.
2. Undesired/Negative Disenrollments – Unsuccessful outcome of which the client and family did not complete the entirety of the program (usually due to the family's choice).
3. Neutral Disenrollments – Disenrollments which have no significant outcome attached. These Disenrollments are due to various factors such as early termination of court jurisdiction, transfer or move to another area or involvement in other programs or services.

Findings

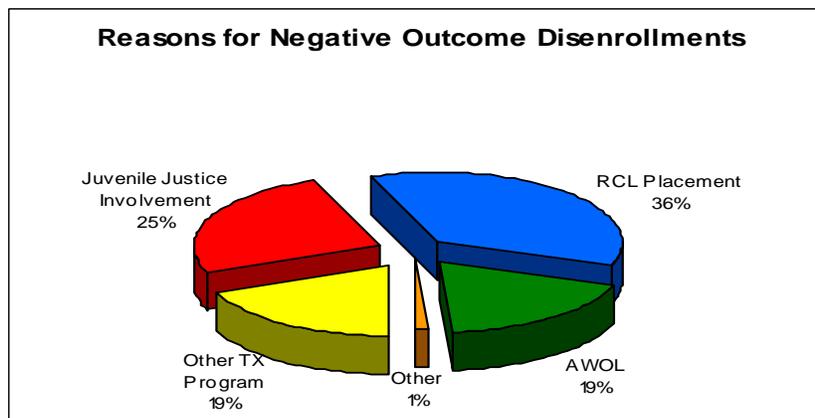
Of the 1,181 total cases which fit one of the these criteria, 565 or 48% were classified as “*Graduations*”, while 263 or 22% were classified as “*Undesired/Negative Disenrollments*” and 353 or 30% were classified as “*Neutral Disenrollment*”. This information is highlighted in the following graph:



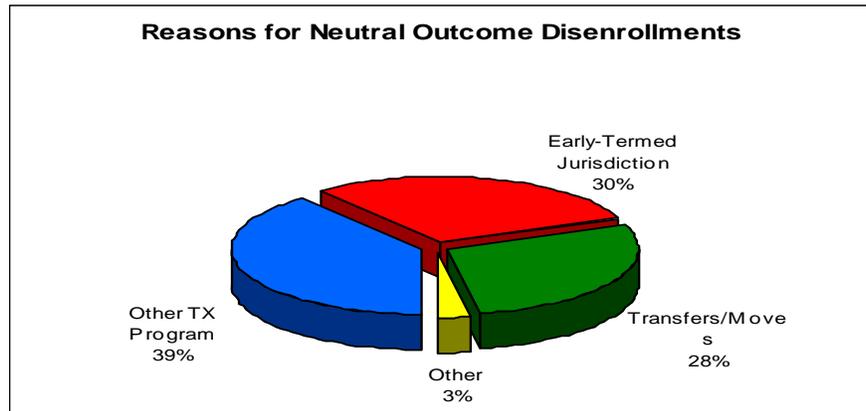
If one removes the “*Neutral*” Disenrollments (N=353) from the universe of total disenrollments, it changes the picture markedly. With those disenrollments over which the Wrap process has no control removed, there is a 20% increase in the overall graduation rate from Wraparound. This information is highlighted in the following graph:



This data indicated that the primary reasons behind a negative outcome disenrollments were 1) the child decompensated and required an RCL 12 + placement (36%), 2) an arrest or other juvenile justice intervention (25%), the family refused Wraparound services (19%), or the family could not be found after assignment by the ISC (19%). This information is highlighted in the following table:



The data also revealed that the main reasons for neutral disenrollments included having another service program in place (39%), early-terminated jurisdiction (30%) and transfers or moves to another area (28%). This information is highlighted in the following graph:



Finally, investigation of these files reiterated the findings that graduating from Wraparound correlated with a youth's moving from a more-restrictive placement to a less-restrictive level of care. This is highlighted in the following two graphs:

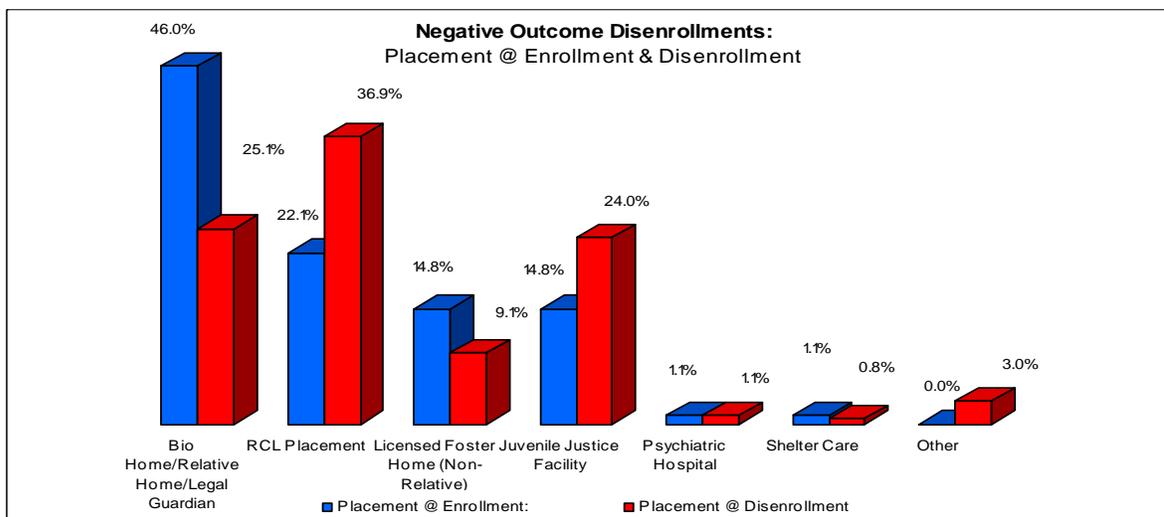
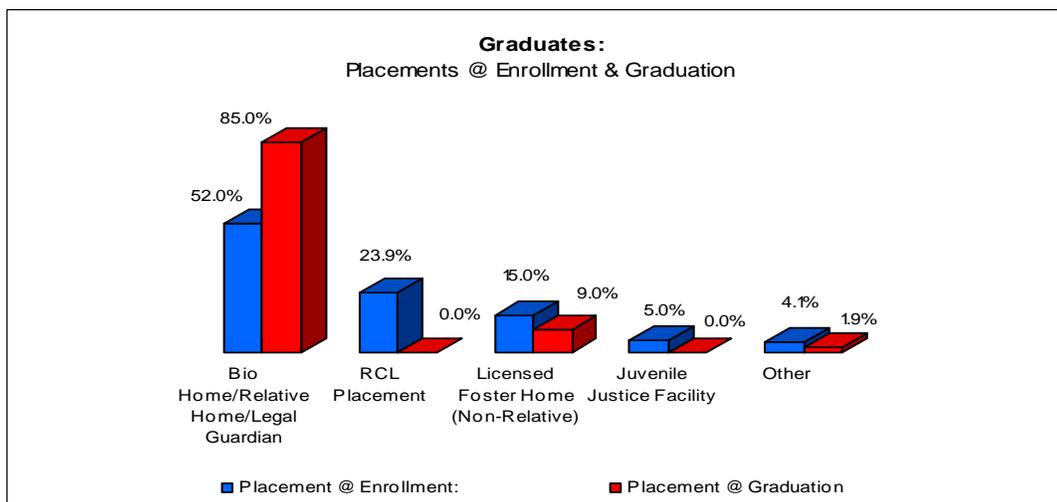


Table 1: Historical Graduation & Disenrollment Data (2001-2006)

		Percentage
Total Graduations	565	47.8%
Total Undesired/Negative Disenrollments	263	22.3%
Total Neutral Disenrollments	353	29.9%
Total Cases	1181	100.0%

Referral Sources:

DCFS	786	66.6%
Probation	246	20.8%
DMH	149	12.6%
Total:	1181	100.0%

Fed vs. Non-Fed:

Fed	353	29.9%
Non-Fed	828	70.1%
Total:	1181	100.0%

Graduates: Placement @ Enrollment:

Bio Home/Relative Home/Legal Guardian	294	52.0%
Licensed Foster Home (Non-Relative)	85	15.0%
RCL Placement	135	23.9%
Juvenile Justice Facility	28	5.0%
Independent Living/Emancipation	0	0.0%
Psychiatric Hospital	0	0.0%
Shelter Care	0	0.0%
Other	23	4.1%
Total:	565	100.0%

Graduates: Placement @ Graduation

Bio Home/Relative Home/Legal Guardian	480	85.0%
Licensed Foster Home (Non-Relative)	51	9.0%
RCL Placement	0	0.0%
Juvenile Justice Facility	0	0.0%
Independent Living/Emancipation	23	4.1%
Psychiatric Hospital	0	0.0%
Shelter Care	0	0.0%
Other	11	1.9%
Total:	565	100.0%

Reasons for Neutral Outcome Disenrollment

Refused TX/Other TX Program	138	39.1%
Early-Termed Jurisdiction	106	30.0%
Transfers/Moves	99	28.0%
Other	10	2.8%
Total:	353	100.0%

Table 2: Historical Graduation & Disenrollment Data (2001-2007)

Graduations Percentage:	68.2%
Total Graduation Percentage:	47.8%
Undesired/Negative Disenrollments Percentage:	31.8%
Disenrollment Percentage:	52.2%

Graduations	68.2%
Undesired/Negative Disenrollments	31.8%

Negative Outcome Disenrollments: Placement @ Enrollment

Bio Home/Relative Home/Legal Guardian	121	46.0%
Licensed Foster Home (Non-Relative)	39	14.8%
RCL Placement	58	22.1%
Juvenile Justice Facility	39	14.8%
Independent Living/Emancipation	0	0.0%
Psychiatric Hospital	3	1.1%
Shelter Care	3	1.1%
Other	0	0.0%
Total:	263	100.0%

Negative Outcome Disenrollments: Placement @ Disenrollment

Bio Home/Relative Home/Legal Guardian	66	25.1%
Licensed Foster Home (Non-Relative)	24	9.1%
RCL Placement	97	36.9%
Juvenile Justice Facility	63	24.0%
Independent Living/Emancipation	0	0.0%
Psychiatric Hospital	3	1.1%
Shelter Care	2	0.8%
Other	8	3.0%
Total:	263	100.0%

Reasons for Negative Outcome Disenrollment

Refused TX/Other TX Program	50	19.0%
Juvenile Justice Involvement	66	25.1%
RCL Placement	95	36.1%
AWOL	49	18.6%
Other	3	1.1%
Total:	263	100.0%

APPENDIX D: Case Rate Calculation Department of Children and Family Services

Wraparound Case Rate Calculation of Payment

	State	County	Total
Fed	1,198.80	1,798.20	2,997.00
Non-Federal	2,397.60	3,596.40	5,994.00
<u>Non-Federal</u>	\$4,184.00	Paid to the Provider less 100% of placement cost	
	1,810.00	Placed in MCP	
	<u>\$5,994.00</u>		
	State	County	Total
Multi-Agency County Pool (MCP)	\$ 724.00	\$1,086.00	\$1,810.00
<u>Federal</u>	\$4,184.00	Paid to the Provider less 50% of placement cost	
	-- -	Placed on MCP	
	<u>\$4,184.00</u>		

APPENDIX E:

Self-Reported Financial Data from All 34 Lead Wraparound Agencies

	May '06-April '07 Average	May '06-April '07 Range	May '07-July '07 Average	May '07-July '07 Range
Monthly Costs Reported/Child	\$4,676.44	\$2,244.35 to \$24,861.67	\$4,518.38	\$1,825.44 to \$11,120.60
Wraparound Rate (\$4184) Actual reimbursement/Child	\$3,476.95	\$2,008.63 to 4,140.01*	\$3,488.66	\$1,212 to 4,075.16
EPSDT Reimbursement /Child	\$992.48	\$0 to 2,377.74	\$972.27	\$0 to 2,811.76
Other Reimbursement /Child	\$8.53	\$0 to 1,829.27	\$0	NA
Total Reimbursement /Child	\$4,477.96	\$2,025.22 to 5,753.27	\$4,460.93	\$1,574.56 to 6,393.88
Variance between Costs Reported and Reimbursed	\$198.48	-\$21,145.00 to 2,064.81	\$57.45	-\$5,917.88 to \$2,836.83
Percentage Reimbursed By Wrap Rate	77.65%	58.31% to 100%	78%	59.90% to 100%
Percentage Reimbursed By EPSDT	22.16%	0 to 41.69%	21.80%	0 to 43.98%
Percentage Reimbursed By Other Funds	.19%	0 to 36.13%	0%	NA
Indirect Costs Percent of Total Costs	13%	1% to 44%	14%	0% to 49%
# of Agencies with Indirect Costs >15%	8	16% to 44%	10	16% to 49%

The self-reported financial data of the 34 Wraparound providers is broken out by two time periods (May 06 to April 07 and May 07 through July 07 -- 32 Wraparound providers). Within each time period, monthly costs, adjusted case rate, EPSDT, direct and indirect costs and reimbursement are detailed.

APPENDIX F: Flexible Funding (N = \$1,499,110.13)

	Sub-Total	Percent	Average¹
Safety	\$231,219.78	15%	\$ 7,225.16
Family	\$215,194.43	14%	\$ 6,724.83
Legal	\$ 20,525.50	2%	\$ 641.42
Emotional/ Behavioral	\$120,068.50	8%	\$ 3,752.14
School/ Educational	\$111,200.78	7%	\$ 3,475.02
Money Matters	\$208,482.47	14%	\$ 6,515.08
Housing/Living Situation	\$333,669.76	22%	\$10,427.18
Social/ Relationships	\$ 52,850.18	4%	\$ 1,651.57
Fun/ Recreational	\$ 67,726.97	5%	\$ 2,116.47
Health/ Medical	\$ 41,834.16	3%	\$ 1,307.32
Work/ Vocational	\$ 78,718.70	5%	\$ 2,459.96
Cultural/ Spiritual	\$ 17,618.90	1%	\$ 550.59
Total	\$1,499,110.13	100.0%	\$46,847.19

¹Vista Del Mar and Hathaway-Sycamores have a joint Wraparound contract and report as "Connections". The average is based on one set of numbers from the "Connections" report.

APPENDIX G:

Comparison of Out-of Home Placement Episodes

Wrap Graduates vs. DCFS Children discharged from RCL 12+ facility and placed in less restrictive placements without Wraparound 2005 Wraparound Group: 52 DCFS Youth received Wraparound Services and graduated from Wraparound in 2004.

2005 Non-Wraparound Group: 52 DCFS youth that had ended a RCL 12 or above placement in 2004 and after that were placed in less restrictive placements.

Table 1. Number of Out-of-Home Placements

	Wraparound	Non-Wraparound	
Before Wrap	256	264	Before RCL 12+
During Wrap	48	52	During RCL12+
After Wrap	7	249	After RCL 12+
Total Placements	311	565	Total Placements

Table 2. Number of Children in Out-of-Home Placements

	Number of Children still in OHP	
	Wrap	Non-Wrap
Before receiving Wraparound Services	46	52
During	20	52
After -- till 8/29/2007	3	43

Table 3. Number of Placements by Schedule

	SCHEDULE	No. of Placements	
		Wraparound	Non-Wraparound
Before	07	0	3
	08	8	6
	09	2	4
	10	4	3
	11	6	5
	12	19	25
	14	3	4
	A2	71	95
	B	38	56
	D	17	22
	F1	7	5
	F2	1	0
	F3	3	0
	GF	25	16
	H	3	4
	RF	2	0
	RG	1	0
	(blank)	46	16
Before' Total		256	264
During	8	1	0
	10	2	0
	11	2	0
	12	6	50
	14	0	2
	A2	9	0
	B	7	0
	D	9	0
	F4	1	0
	H	2	0
	RG	1	0
	(blank)	8	0
	During' Total		48
After	06	0	1
	07	0	1
	08	0	7
	09	0	8
	10	0	7
	11	2	33
	12	0	46
	14	0	7
	A2	2	44
	B	2	30
	D	1	37
	F1	0	3
	F4	0	1
	GF	0	2
	H	0	9
(blank)	0	13	
After' Total		7	249

Appendix H:

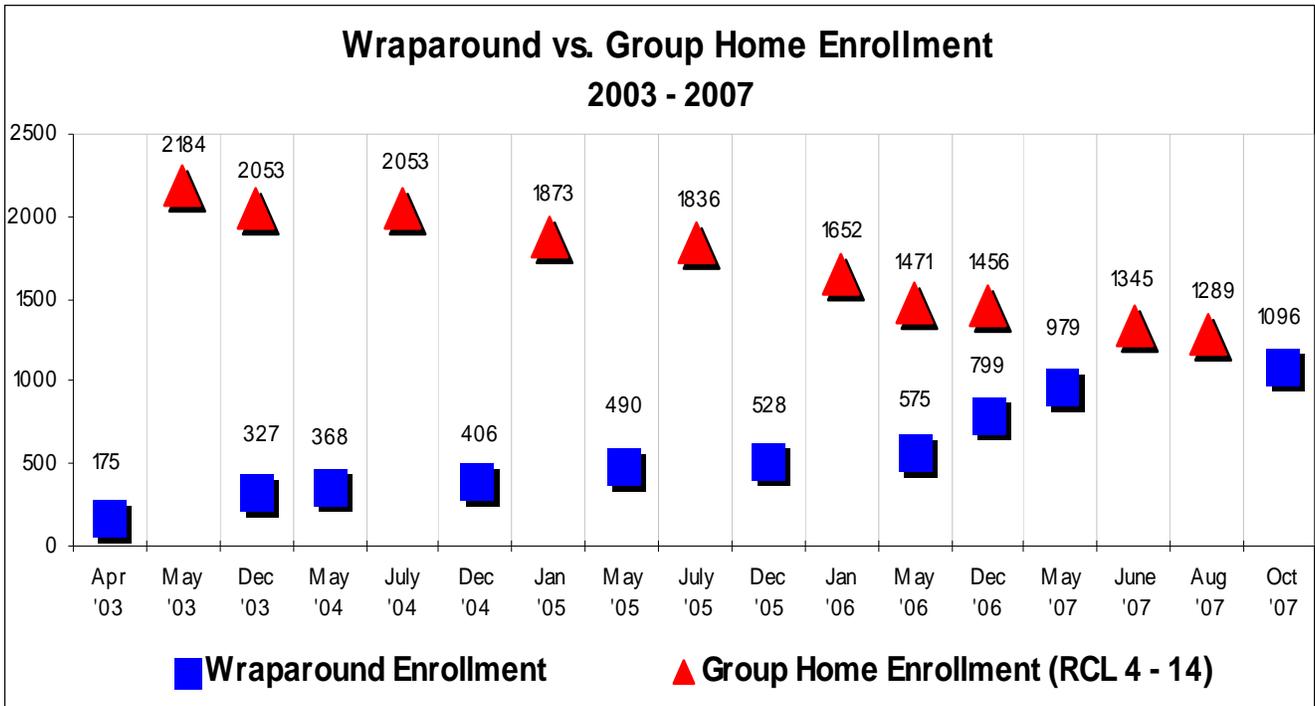
**Wraparound Trends
2004-2007**

Listed below are the different information pieces included in the last four year-end reports listed side-by-side.

	2004	2005	2006	2007
Enrollment				
Total Wrap Enrollment	739	609	992	1,513
Average Age (Yrs.)	13.85	13.81	13.80	14.09
Male (%)	62	62	61	61
Female (%)	38	38	39	39
DCFS (%)	64	71	69	64
Probation (%)	21	14	18	23
DMH (%)	15	15	13	13
Fed vs. Non-Fed				
Fed (%)	56	37	24	39
Non-Fed (%)	44	63	76	61
Diagnosis				
Depression (%)	27	23.3	24.1	19.7
ADHD (%)	17	23.5	17.1	17.3
ODD (%)	13	9.7	9.4	12.4
Bipolar (%)	10	13.1	12.8	10.6
Average Length of Stay				
Active (Months)	10.64	10.12	9.24	6.18
Graduated (Months)	12.27	17.87	14.62	11.75
CAFAS				
Intake (Avg.)	71.45	84.06	69.75	84.55
6 Months (Avg.)	59.06	69.39	54.79	70.49
12 Months (Avg.)	47.79	59.9	49.33	68.26
Referrals from RCL 12+ (Total)	120	111	52	153
% of all Referrals		30.5	10.4	16.5

Category	2004	2005	2006	2007
YSS (Avg. Scores)				
Overall	82.1	82	84	84
Access	N/A	82	87	82
Participation	N/A	82	84	84
Cultural Sensitivity	N/A	89	88	88
Appropriate	N/A	84	88	87
Outcomes	N/A	74	78	76
YSS-F (Avg. Scores)				
Overall	82.7	84	83	84
Access	N/A	88	89	90
Participation	N/A	89	88	87
Cultural Sensitivity	N/A	93	91	92
Appropriate	N/A	88	86	89
Outcomes	N/A	70	68	71
Flex-Funds				
Place to Live (%)	27	19.6	26	22
Family (%)	13.5	14	18	14
Safety (%)	11	15.7	13	15
Money Matters (%)	N/A	8	6	14
Emotional/Behavioral (%)	13.5	19.3	8	8
Total Expenditures		\$1,033,343	\$1,166,862	\$1,499,110

APPENDIX I: Wraparound and Group Home Enrollment (FY 2003 – 2007)



As DCFS has moved to a greater focus on getting children out of foster care and back to the care of their families as quickly as possible, Wraparound has served as a conduit for easing this transition, as evidenced above.