

PART I: STRATEGIC PLAN					
Strategic Plan Element	Goal	Time frame	Strategies	Activities Completed	Status
1. Mental Health Screening & Assessment	Assure mental health screening & assessment to children entering foster care and child welfare services	FY09 - FY11	Implement Coordinated Services Action Team (CSAT)	Mental Health Screening Tool (MHST) developed	G
				DCFS/DMH Referral Tracking System (RTS) developed	G
				MHST & RTS revised to distinguish acute, urgent & routine mental health screens	G
				18 out of 18 Regional Offices have been rolled out & staff have been trained	G
2. Mental Health Service Delivery	Provide timely & individualized mental health services to children to promote stability of placement or prevent removals from home	FY06 - FY13	Provide a continuum of mental health services inclusive of Wraparound & Treatment Foster Care (TFC)	As of 9/11, 2,563 children in Tiers I & II Wraparound. We are required to have 4,200 children by FY 13-14.	Y
				As of 8/11, 63 children placed in TFC homes, 73 homes have been certified & 20 homes are in the process of being certified. We are required to have 300 homes.	R
3. Funding of Services	Prioritize funding strategies utilizing MediCal Early & Periodic Screening Diagnosis & Treatment (EPSDT) dollars, Title IV-E, Mental Health Services Act (MHSA), Full Service Partnership (FSP) slots to fund mental health services for class members	FY08 - FY13	Provide training to have more effective EPSDT claiming by children's mental health providers to offset mental health service delivery costs	DMH tracking individual EPSDT utilization by children's mental health providers, meeting with providers not utilizing their allocation. DMH has an internal deadline to complete this project by the end of the 2011 calendar year.	Y
				Fund the Strategic Plan using a variety of funding streams	Funding plan within Board approved allocation. The State settlement will provide a MediCal documentation manual & aid codes for services.
4. Training	Develop a shared Core Practice Training Model utilizing a child & family team approach	FY08	Continue rollout of DCFS Enhanced Skill Based Training Module (6-days)	Thirty percent of CSWs will be trained by June 1, 2011 & more than half (278/451) of the supervisors will be trained.	Y
				Develop plan for training remaining staff & embed in Core Training at DCFS Academy	DMH & CIMH have developed the training curriculum & rolled out in SPA 6. DMH has an internal deadline to complete this project by the end of this calendar year.
5. Caseload Reduction	In coordination with the Title IV-E Waiver, through safe & careful caseload reduction strategies, reduce the number of children coming into & staying in foster care	FY 08 - FY13	Reduce front-end referrals & case openings to a rate that is more reflective of a jurisdiction using Structured Decision Making (SDM)	Trained approximately 120 hotline CSWs & 24 hotline SCSWs on SDM over 2008-09	G
				Developed Hotline Screen-in & Immediate Response data reports on LAKids	G
				Developed Permanent Placement (PP) Caseload Report on LAKids and as of April 2009 reduced the total number of kids in PP by over 10%	G

KATIE A. STRATEGIC PLAN SCORECARD

Strategic Plan Element	Goal	Time frame	Strategies	Activities Completed	Status
			Implement the Residentially-Based Services (RBS) Demonstration Project	RBS implemented 12/10, 71 kids in RBS as of 9/11	G
			Improve human resource practices & rates through filling vacancies and hold harmless staffing allocation plans	Lowered the CSW vacancy rate to approximately 2% in 2009; 434 CSWs were hired between 6/08 – 7/09.	G
				Caseload targets as of 4/11: ER 17.5 & Generic 26.79. Goal is to get to 14 for ER & 15 for Generic.	Y
6. Data/ Tracking of indicators	Develop ongoing & reliable data to determine whether class members are progressing overall	FY 08 - FY11	Develop RTS & Summary Data Report to systematically track & report on mental health screening, assessment, referral, & service provision rates	RTS & Summary Data Report developed. Mental health screening rates reported in monthly memo to Board.	G
			Develop a discrete set of meaningful outcome indicators to assess overall progress	Three Safety indicators & seven Permanency indicators to measure progress were selected with Panel. Part of Katie A. exit criteria that will be submitted for Board approval.	Y
7. Exit Criteria & Formal Monitoring Plan	Develop measurable exit conditions and monitoring criteria in order to demonstrate unequivocally that the County has fulfilled the provisions of the Settlement Agreement	FY 08 - FY11	Three-fold measure: 1. Successful completion of the Strategic Plan; 2. A passing score on a Quality Service Review (QSR); 3. Acceptable progress on a discrete set of data	Developed Katie A. Strategic Plan approved by Board & Federal Court.	G
				Nine out of 18 regional offices have started the QSR process.	Y
				Exit Conditions for the lawsuit have been tentatively agreed upon & will be submitted for approval to the Board of Supervisors during the Fall of 2011.	Y

PART II: QUALITY SERVICE REVIEW

Description: Regional offices will exit individually by meeting the passing standards for both the Child and Family Status indicators and the System Performance indicators (85% respectively and 70% on subset of system performance indicators). Once the targets have been reached, at the next review cycle the regional office must not score lower than 75% respectively on the overall Child and Family Status and System Performance indicators, and no lower than 65% on a subset of System Performance indicators respectively (engagement, teamwork, and assessment). The County will continue the QSR process for at least one year following exit and will post scores on a dedicated Katie A. website.

Child and Family Status Indicators:

1. Safety
2. Stability
3. Permanency
4. Living arrangements
5. Health/physical well-being
6. Emotional well-being
7. Learning & development
8. Family functioning & resourcefulness
9. Caregiver functioning
10. Family connections

System Performance Indicators:

1. Engagement
2. Voice & choice
3. Teamwork
4. Assessment
5. Long-term view
6. Planning
7. Supports & services
8. Intervention adequacy
9. Tracking and adjustment

Must score 70% to receive a passing score

Passing Score: 85% **Passing Score: 85%**

Regional Office	Baseline QSR Date	Child & Family Status Score	Status	System Performance Score	Status	Engagement Score	Status	Teamwork Score	Status	Assessment Score	Status
1. Belvedere	7/2/10	85%	G	31%	R	54%	R	23%	R	54%	R
2. Santa Fe Springs	8/13/10	71%	Y	36%	R	79%	G	29%	R	71%	G
3. Compton	10/22/10	77%	Y	31%	R	38%	R	0%	R	54%	R
4. Vermont Corridor	1/28/11	86%	G	21%	R	36%	R	7%	R	43%	R
5. Wateridge	3/18/11	93%	G	14%	R	43%	R	0%	R	43%	R
6. Lancaster	4/29/2011	100%	G	50%	R	30%	R	30%	R	50%	R
7. Palmdale	5/27/2011	92%	G	50%	R	50%	R	33%	R	58%	Y
8. Pomona	7/15/2011	92%	G	42%	R	58%	Y	8%	R	42%	R
9. Glendora	8/26/2011	83%	Y	50%	R	58%	Y	25%	R	58%	Y
10. El Monte	10/7/2011										
11. Pasadena	11/18/2011										
12. San Fernando Valley	Jan '12*										
13. W. San Fernando Valley	Jan '12*										
14. Santa Clarita	Feb '12*										
15. Metro North	Mar '12*										
16. West LA	Apr '12*										
17. Torrance	May '12*										
18. South County	Jun '12*										

*Estimated Date

PART III: DATA INDICATORS

Description: County will meet or exceed the FY 07-08 baselines for minimum performance for the respective safety & permanency indicators. The County will strive to meet the aspirational goals of the respective indicators. At the time of QSR exit, if the County is maintaining the minimum performance levels for the data indicators, the exit for data indicators will be fulfilled. As of July 2011, maintaining or exceeding performance levels on all indicators except for three. County will continue to collect & post data scores on dedicated Katie A. website for one year following exit. The County shall continue to produce contextual data related to mental health screening, assessment, and linkage in the monthly screening memos for the duration of the Court's jurisdiction and for at least one year following exit and post on the Katie A. website.

Indicators		Minimum Performance Levels	Targets to Aspire to	Status
Safety	Indicator 1: Percent of cases where children remained home and did not experience any new incident of substantiated referral during the case open period, up to 12 months.	82.8%	83.3%	Y
	Indicator 2: Of all children served in foster care in the fiscal year, how many did not experience maltreatment by their foster care providers?	98.4%	98.6%	Y
	Indicator 3: No recurrence of maltreatment within 6 months.	92.3%	92.8%	Y
Permanency	Indicator 1: Median length of stay for children in foster	409	383	Y
	Indicator 2: Reunification within 12 months.	36.4%	45.6%	Y
	Indicator 3: Adoption within 24 months.	2.0%	2.9%	Y
	Indicator 4: Reentry into foster care during the fiscal year and reentry within 12 months of the date of reunification.	13.9%	12.9%	Y
	Indicator 5a: Children in foster care less than 12 months with 2 or less placements.	82.5%	84.1%	Y
	Indicator 5b: Children in foster care 12 months but less than 24 months, without a move to a third or greater placement(s) in the second year.	89.2%	89.7%	Y
	Indicator 5c: Children in foster care on the first day of the fiscal year who have been in foster care for 24 months or more, and have not experienced a move to a third or greater placement(s) during the fiscal year.	58.8%	61.7%	Y